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MEMORANDUM FOR: Director of Training

Matt:

1. I am disappointed that [redacted] was not accepted for the initial Brookings Executive Conference. I had looked forward to Bob's participation in it as a means of getting a thoroughly professional critique of the Conference and of its probable value in development of senior people.

2. There are few opportunities through external training courses to broaden the conceptual horizons of senior personnel such as Deputy Chiefs of our Support Offices and Staffs. Yet we must prepare now for the inevitable necessity to select replacements for the Chiefs. This can be done on an orderly, programmed basis if we can count on participation in selected facilities. Even at the rate of four individuals per year more than two years would be required to accommodate a single officer from each of the principal Support components.

3. The Support Services cannot rely on even one of the two slots per year at Harvard. I understand that a similar course at Columbia University will accept only super-grade government employees. However, these courses and others of merit are relatively expensive in time and money; also, they are designed primarily for the corporation executive rather than for the government executive.

4. For these reasons I am particularly interested in hard hitting, high level training courses of short duration such as The Brookings Executive Conference appears to be.

5. I would like you to approach Brookings on the matter of our being able to count on having one man in each conference during the next several years. (This assuming the Conferences will prove equal to our expectations.) I would not expect Brookings to make a formal commitment to allocate one slot in each conference; but I should hope that we can engender sufficient sympathetic understanding of our program objective that we will in fact enjoy such a commitment.

Signed
L. K. WHITE

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